

**BEFORE THE  
PUBLIC SERVICE COMMISSION OF  
SOUTH CAROLINA**

**DOCKET NOS. 2021-143-E & 2021-144-E**

In the Matters of: )  
)  
Application of Duke Energy Progress, LLC )  
for Approval of Smart Saver Solar as )  
Energy Efficiency Program )  
)  
Application of Duke Energy Carolinas, )  
LLC for Approval of Smart Saver Solar as )  
Energy Efficiency Program )  
\_\_\_\_\_ )

**DIRECT TESTIMONY OF  
LYNDA SHAFER FOR DUKE  
ENERGY PROGRESS, LLC AND  
DUKE ENERGY CAROLINAS, LLC**

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Lynda Sleighter Shafer, and my business address is 400 S. Tryon Street,  
3 Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed by Duke Energy Corporation ("Duke Energy") as a Senior Strategy and  
6 Collaboration Manager for the Carolinas in the Portfolio Strategy and Support group.

7 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND**  
8 **PROFESSIONAL EXPERIENCE.**

9 A. I graduated from Bob Jones University with a Bachelor of Science Degree and later  
10 completed both a Master's in English and subsequently a Master's in Business  
11 Administration at the University of South Carolina. I began working with the Office of  
12 Regulatory Staff ("ORS") in 2009 as a Program Specialist in telecommunications and later  
13 as a Regulatory Analyst in the Electricity, Gas and Economics Department. While at ORS,  
14 I completed the National Association of Regulatory Utility Commissioners ("NARUC")  
15 Regulatory Studies program at Michigan State and the Eastern NARUC Utility Rate  
16 School. In 2016, I became a Financial Analyst for Santee Cooper where I was responsible  
17 for evaluating existing and proposed programs for cost effectiveness, coordinating  
18 collaboration among subject matter experts regarding renewables and demand-side  
19 management programs, and preparing the annual budget for energy efficiency operations.  
20 While at Santee Cooper, I completed the North Carolina State University McKimmon  
21 Center for Continuing Education Electric Meter School. I currently serve on the Board of  
22 Directors for the Southeast Energy Efficiency Alliance.

1 **Q. HAVE YOU TESTIFIED BEFORE THE PUBLIC SERVICE COMMISSION OF**  
2 **SOUTH CAROLINA (THE “COMMISSION”) IN ANY PRIOR PROCEEDINGS?**

3 A. Yes. I have appeared before this Commission in my role at Duke Energy in an ex parte  
4 hearing concerning Energy Efficiency and Demand-Side Management (“EE/DSM”)  
5 program modifications in 2019. Additionally, in my role as a regulator at ORS, I testified  
6 before this Commission in two general rate cases, three annual fuel adjustment cases and  
7 one distributed energy resource program application case.

8 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

9 A. The purpose of my direct testimony is to explain how the residential Smart Saver Solar as  
10 Energy Efficiency Programs (collectively, the “Program”)—as proposed by Duke Energy  
11 Carolinas, LLC (“DEC”) and Duke Energy Progress, LLC (“DEP” and together with DEC,  
12 the “Companies”)—will operate within the Companies’ suites of EE/DSM programs.

13 **Q. ARE YOU INCLUDING ANY EXHIBITS IN SUPPORT OF YOUR TESTIMONY?**

14 A. No.

15 **Q. PLEASE DESCRIBE THE PROGRAM INCENTIVE PROPOSED BY THE**  
16 **COMPANIES.**

17 A. In order to incentivize energy efficiency, the Companies are proposing a one-time incentive  
18 payment of \$0.36/Watt-DC based upon the direct current nameplate rating of the  
19 customer’s solar photovoltaic (“PV”) system. The incentive may be assigned to a solar  
20 installer or leasing company if the customer is in a lease arrangement. The incentive may  
21 be adjusted by the Companies on a periodic basis to reflect changes to efficiency standards  
22 and market conditions; however, the incentive will not exceed \$0.36/Watt-DC. The

1 Companies will post the current amount of the incentive payment on their website at  
2 www.duke-energy.com.

3 **Q. WHY IS AN INCENTIVE NECESSARY?**

4 A. The intent of the Program is to incentivize the installation of PV systems by customers who  
5 would otherwise elect not to install PV because of the underlying economics. Similar to  
6 how the Companies evaluate customer decisions to invest in other EE equipment, the  
7 Companies used the Participant Cost Test analysis. Similar to other large capital  
8 investments like high-efficiency HVAC systems, absent the proposed EE incentives, the  
9 measure would not be cost-effective for the customer and customers may otherwise choose  
10 not to participate.

11 **Q. WHO IS ELIGIBLE FOR THE PROGRAM?**

12 A. In order to ensure the greatest energy savings, the Program's availability is limited to  
13 customers with all-electric service thereby ensuring that customers with gas service for  
14 water heating, cooking, clothes drying, and/or space conditioning do not apply. In order  
15 to maximize the system benefits resulting from the reduction in electricity consumption  
16 associated with the PV system, consistent with other EE/DSM programs, the system must  
17 be installed based on manufacturer's recommendations and the Companies' specifications,  
18 including installation by a contractor approved by the Companies.

19 Eligible customers must become a new Solar Choice Metering customer on or after  
20 January 1, 2022, and must comply with all installation and interconnection requirements  
21 of the Residential Solar Choice Rider.<sup>1</sup> The Residential Solar Choice Rider provided the  
22 foundation and time-of-use rate structure for net metering; the Program proposed in this

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<sup>1</sup> The Solar Choice Program was approved by the Commission in Order No. 2021-390, issued in Docket Nos. 2020-264-E and 2020-265-E.

1 proceeding would incentivize customers to adopt solar PV as an EE measure. The  
2 Companies are not proposing to modify within these proceedings the Solar Choice Rider  
3 or how customers net meter.

4 Eligible customers must also participate in the winter-focused Power Manager  
5 Load Control Service Rider, also known as Bring Your Own Thermostat (“Winter  
6 BYOT”).<sup>2</sup> Customers must sign a contractual agreement to remain enrolled in the  
7 Companies’ Winter BYOT program for 25 years. More details regarding customer  
8 eligibility are contained within the draft tariffs included as Exhibit A to Duff Direct Exhibit  
9 Nos. 1 and 2.

10 **Q. HOW CAN A CUSTOMER APPLY FOR THE PROGRAM?**

11 A. New solar customer generators who qualify for the incentive will apply for interconnection  
12 through the same process as other solar customer generators. At the end of the  
13 interconnection application there will be a link to apply for the incentive, allowing the  
14 customer to complete the incentive application while the interconnection application is in  
15 pending status. The application for the Program will be made available on the Companies’  
16 website at [www.duke-energy.com](http://www.duke-energy.com) and instructions will be provided for completing and  
17 submitting the application. The application will gather additional information necessary  
18 to evaluate the measure and ensure that the correct incentive is paid to the customer as well  
19 as verifying the customer’s enrollment in Winter BYOT. The incentive will be paid to the  
20 customer or to a designated third party once the interconnection is complete and the system  
21 is in service.

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<sup>2</sup> The Winter BYOT Program was approved by the Commission for DEP in Order No. 2020-830 issued in Docket No. 2015-163-E, and for DEC in Order No. 2020-831 issued in Docket No. 2013-298-E.

1 **Q. PLEASE EXPLAIN WHY A 25-YEAR TERM IS APPROPRIATE FOR THE**  
2 **PROGRAM.**

3 A. The Companies are proposing a 25-year term for customers to remain in the Program based  
4 on industry standards related to the useful life of a solar PV system. According to the  
5 National Renewable Energy Laboratory or NREL, the useful life of a photovoltaics system  
6 is 25-40 years. *See, e.g.,* NREL, Useful Life, [https://www.nrel.gov/analysis/tech-](https://www.nrel.gov/analysis/tech-footprint.html)  
7 [footprint.html](https://www.nrel.gov/analysis/tech-footprint.html). Use of industry standards is consistent with other DSM/EE measures and  
8 equipment and is a reasonable source of information for this EE program.

9 **Q. MAY A CUSTOMER UNENROLL PRIOR TO THE END OF THAT 25-YEAR**  
10 **TERM?**

11 A. Yes. However, if the customer chooses to unenroll from the Winter BYOT program, the  
12 customer must repay \$200 for each year of the 25-year contract period that the customer is  
13 not enrolled, though the repayment amount will not exceed the customer's initial Program  
14 incentive payment amount. Likewise, if the customer opts out of more demand response  
15 events than the Winter BYOT Program allows, the customer will be charged a \$200 fee  
16 representing an annual prorated share of the Program incentive. These fees will not apply  
17 if a customer moves out of the residence prior to the expiration of the 25-year time period  
18 or if the early termination is due to force majeure.

19 **Q. HOW MANY CUSTOMERS DO THE COMPANIES EXPECT TO PARTICIPATE**  
20 **IN THE PROGRAM?**

21 A. DEC projects that approximately 3,112 customers will participate in the Program,  
22 comprising approximately 31 MWs of additional solar capacity, cumulatively over five (5)

1 years. DEP projects that 595 customers will participate in the Program, comprising  
2 approximately 6 MWs of additional solar capacity over the same period of time.

3 **Q. IS THERE A LIMIT ON THE NUMBER OF CUSTOMERS WHO CAN**  
4 **PARTICIPATE IN THE PROGRAM?**

5 A. No. While there are restrictions on what qualifies a customer to participate in the Program,  
6 the Companies' Applications in this proceeding do not include a cap on the number of  
7 qualified customers that can participate in the Program.

8 **Q. HOW DO THE COMPANIES PROPOSE TO RECOVER THE COSTS OF THE**  
9 **PROGRAM?**

10 A. Because EE programs deliver system benefits realized across state borders, EE program  
11 costs—including consolidated administrative costs—are recognized across both South  
12 Carolina and North Carolina. To support the Program's cost effectiveness and to enable  
13 Program costs to be recovered according to the allocation of benefits, approval by this  
14 Commission and the North Carolina Utilities Commission is necessary prior to the  
15 Companies offering the Program to their customers. Just like other EE/DSM program  
16 costs, the Companies would recover Program costs through the Companies' annual  
17 EE/DSM rider proceedings pursuant to the cost recovery mechanism.

18 **Q. HOW WILL THE COMPANIES EVALUATE THE PROJECTED SAVINGS OF**  
19 **THE PROGRAM?**

20 A. Like every other EE/DSM program, the Companies will evaluate the projected savings of  
21 the Program through evaluation, measurement, and verification ("EM&V") by a third party  
22 once adequate participation allows for a statistically valid sample. EM&V studies will use  
23 industry-accepted methods to collect and analyze data; measure and analyze Program

1 participation; and evaluate, measure, verify, and validate the energy and peak demand  
2 savings.

3 As a component of the EM&V process evaluation, the Companies will also direct  
4 the evaluator to conduct a broad survey of both participating and non-participating  
5 residential customers to assess their acceptance of the Program. Tentative participation  
6 targets indicate that an EM&V evaluation could be possible approximately a year after  
7 initial Program implementation.

8 **Q. WHAT IS YOUR RECOMMENDATION TO THE COMMISSION ABOUT THE**  
9 **PROGRAM?**

10 A. The Program offers customers a unique opportunity to reduce their electricity consumption  
11 by installing solar PV measures and allows the Companies to encourage that adoption by  
12 making the measures more affordable. I recommend that the Commission approve the  
13 Program, as outlined in the Applications.

14 **Q. DOES THIS CONCLUDE YOUR PREFILED DIRECT TESTIMONY?**

15 A. Yes, it does.